# Decision-making in the implementation of the BEPS 4 minimum standards

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### **Research questions**

#### **Main research questions**

- What forces (interests, institutions, traditions) influence BEPS four minimum standards implementation?
- ➤ How does the implementation process operates?
- Why does the implementation process differs between countries?

#### In this chapter

- What does the implementation of the BEPS 4 minimum standards say about tax sovereignty?
- How can the core value of autonomy be used to clarify the tax sovereign choices made by Australia, Spain, the Netherlands, and Mexico when implementing the BEPS 4 minimum standards?

# Hypotheses

#### The whole research

- ➢ Reinforce the tax system − Creative compliance.
- Implementation will follow country's interests (not only economic).
- Institutional settings and power dynamics affect the implementation.

#### In this chapter

- Not defined as a concept, but profited from it.
- Circular approach Is being lost but shall be gained by states on their own.

### **Before BEPS**

Forum on Tax Administrations (FTA) – Concern for aggressive tax planning and OECD.

Organization for Economic Cooperation and Development

Actors intermediaries, large corporate taxpayers, high net worth individuals, financial institutions

**Practices** know how, financial products, selling of ATP schemes, day-today business, behavior. Policy IssuesLoss ofsovereigntyLoss of revenueLoss of fairness

Need to map out actors, practices and raise awareness about transparency – Continued work afterwards.

Put all the countries on the same starting point.

# What is tax sovereignty?

2013 Addressing Base Erosion and Profit Shifting

BEPS takes place and constitutes a threat in terms of tax sovereignty and revenue loss Every state is free to set up its corporate tax system.

Sovereignty to implement.

No distortion of crossborder trade. Tax sovereignty

Autonomy? Agency? Authority? Control?

**Understood as:** Ability of a state to design and enact its tax policy **Autonomy** – Right of self-government

#### Tax Sovereignty –BEPS minimum standards

Action 5 – Harmful Tax Practices

Action 6 – Prevention of Tax Treaty Abuse

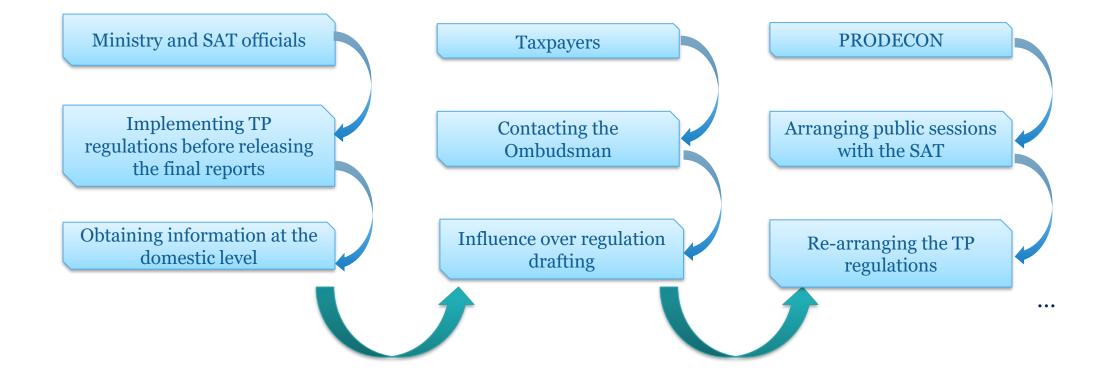
Action 13 – CbC reporting

Action 14 – Dispute resolution / Arbitration

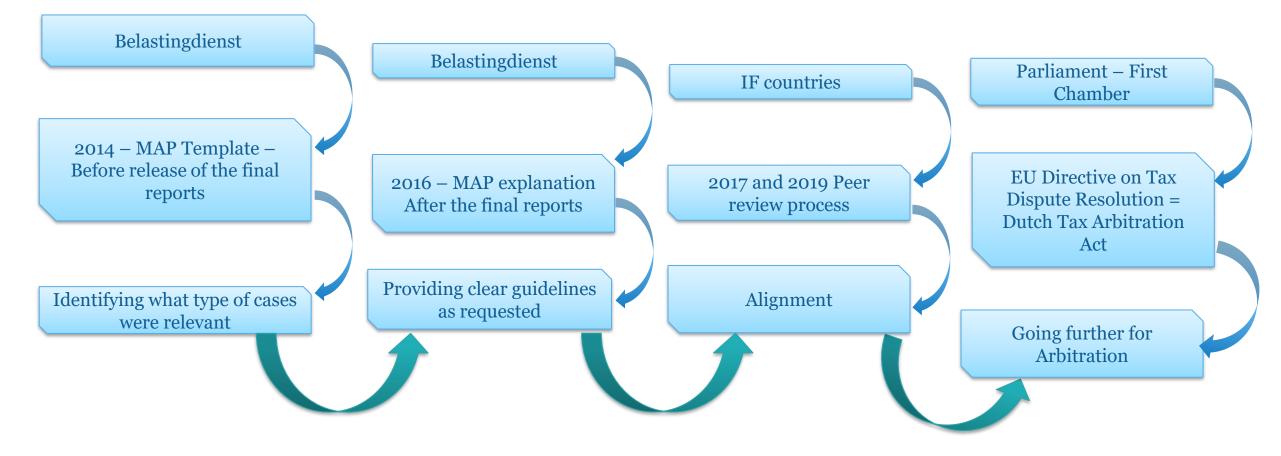
- Easy to get support
- Background framework (limiting the taxpayer and the state)
  - Clarifying processes

How are these standards going to be appropriated by the countries?

# Mexico - Action 13



### The Netherlands – Action 14



#### Results

- There is no autonomy without a **legal order.** Internationally this legal order is being adapted in a progressive manner, trying at the most to respect the policymaker's choices.
- There is indeed an observable change in the purview of the tax sovereignty assertion, because countries have understood that their autonomy in fiscal matters is **constrained** by the **necessity to adapt to international tax standards**.
- Countries have learned how to look for that autonomy outside of the borders of the standards.
- Either by **creating additional regulations** ahead of the standards scope or action (e.g. enhancing the mutual agreement procedure and adopting rules for arbitration).
- Or by implementing only those features that could contribute to the state's benefit (**selective implementation**), and developing a **formal compliance or mock compliance** of the remaining standards

# Thank you for your attention

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