



Belastingdienst

## ***Sustainability and Tax Reporting***

Flaws in Country by Country  
reporting

**9 / 10 September 2021**

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Any views expressed are personal views



## Welcome and introduction

- Joined the NTCA five years ago.
- Transferred from tax advisory business (law firm and big 4).
- Focus on M&A, listed companies and financial services firms.



### Netherlands Tax and Customs Administration:

- Country by Country reporting team (DAC4)
- Mandatory Disclosure steering group member (DAC6)
- Implementation team digital platforms (DAC7)
- Initiator local file test case
- Representative for Large Enterprises in NTCA working group on AI
- OECD delegate for the Netherlands for Country by Country reporting and Comparative Risk Assessment initiative (CoRA)
- Steering group member OECD Multilateral Joint Audit project
- Involved in ICAP 1.0 and 2.0 pilots and OECD digitalization of tax administrations
- Guest lecturer University of Amsterdam, Erasmus University, Dutch Association of tax advisors (NOB) and IBFD
- Author of the commentary on CbC for a publishing company.



## Summary

Key points:

- Different stakeholders, different perspectives
- All stakeholders require high quality, consistent and accessible data
- Data issues:
  1. Flaws and omissions
  2. Lack of convergence tax transparency standards
  3. Accessibility data for analysis
- Light shining through?





## (Too many?) Tax transparency standards

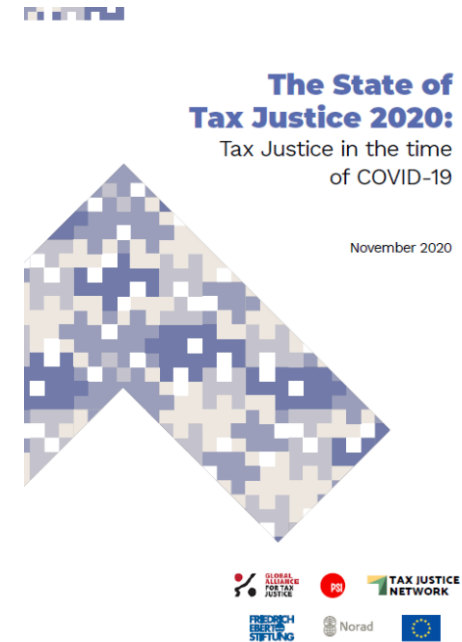
- OECD CbC
- EU standards:
  - EU Public CbC
  - EU Public ETR for corporates
  - EU Corporate Sustainability Reporting Directive
- Good Tax Governance initiative
- Global Reporting Initiative
- PwC / VDBO transparency benchmark
- B-Team
- HMRC: obligation to publish tax strategy
- etc.....

The image shows a screenshot of the GRI 207: TAX 2019 standard page on the left and the cover of the VDBO TAX TRANSPARENCY BENCHMARK 2019 report on the right. The GRI page includes the title 'GRI 207: TAX 2019', a description of the standard, and a list of management approach disclosures. The VDBO report cover features the title 'TAX TRANSPARENCY BENCHMARK 2019', the subtitle 'Lustrum Edition', and the text 'A comparative study of 77 Dutch listed companies'. The PwC logo is visible at the bottom right of the VDBO report cover.



## Data issues with CbC?

- "Three-fourths off the \$245 billion corporate tax losses (\$182 billion) are lost to tax havens with an effective tax rate below 10 per cent – primarily the Netherlands, the Cayman Islands, Hong Kong, the United Kingdom, Singapore, Bermuda, BVI, Luxembourg and Puerto Rico."
- "The Tax Justice Network's Corporate Tax Haven Index 2019 also estimated the UK spider's web, along with the Netherlands, Luxembourg and Switzerland together to be responsible for half of the world's corporate tax abuse risks ... This earned the group the name "axis of tax avoidance".
- Correct?





## Data issues with CbC?

- Explanation sent to parliament 8 July 2020 and included on OECD website
- Numerous reasons for ETR of 10,6% in the Netherlands

Table 1: Corrected CbCR- profits

|   |               |
|---|---------------|
| <b>CbCR-positive profits (108 MNEs)</b>                       | <b>24.839</b> |
| - Correction for dividends based on CIT filings               | -2.706        |
| - Correction for other biases based on annual reports         | -6.530        |
| <b>CbCR-profits after corrections</b>                         | <b>15.601</b> |
| <br>  |               |
| <b>CbCR-with positive profits after corrections (96 MNEs)</b> | <b>17.263</b> |
| - Loss carry-overs (CIT-filings)                              | -4.211        |
| <b>CbCR-(excluding dividend, after loss carryovers)</b>       | <b>13.052</b> |
| <b>CIT</b>  | <b>2.725</b>  |
| <b>ETR</b>  | <b>21%</b>    |

COMPANY FINANCIAL STATEMENTS

Statement of income

| In € millions                       | Note | 2017  | 2018  |
|-------------------------------------|------|-------|-------|
| Other income                        | 110  | 110   | —     |
| Gross profits                       | 109  | 109   | 106   |
| General and administrative expenses | 811  | —     | —     |
| Other results                       | 81   | 6,126 | 9,049 |
| <b>Operating income</b>             | 88   | —     | 5,157 |
| Financing income and expenses       | C    | 179   | —     |
| Net income from subsidiaries        | 810  | 1,569 | —     |
| <b>Profit before tax</b>            | —    | 885   | 6,881 |
| Income tax                          | —    | 7     | (7)   |
| <b>Net income</b>                   | —    | 888   | 6,874 |

**B Other results**

In 2018 other results contain the part of the deal result on sale of the [redacted] business directly attributable to [redacted] for details on the sale refer to Note 2 of the Consolidated financial statements.

### NETHERLANDS

8,363 EMPLOYEES

#### MAIN BUSINESS ACTIVITIES

- Business and Integrated Gas
- New Energies
- Downstream
- Manufacturing
- Chemicals
- Trading and Supply
- Other support activities

| THIRD-PARTY REVENUES | RELATED-PARTY REVENUES                   | TOTAL REVENUES       |
|----------------------|--|----------------------|
| \$36,216,349,690     | \$62,260,236,490                         | \$98,476,586,180     |
| PROFIT BEFORE TAX    | TAX PAID                                 | TAX ACCRUED          |
| \$3,733,780,266      | \$173,557,292                            | \$197,115,210        |
| TANGIBLE ASSETS      | STATED CAPITAL                           | ACCUMULATED EARNINGS |
| \$7,806,212,376      | not available at the time of publication | \$149,831,122,838    |

Shell has been present in the Netherlands for more than 100 years. Activities are represented in the Netherlands, and Shell's global headquarters are in The Hague.

Shell's activities include a refinery in Pernis, a chemical complex in Moerdijk, a technology centre in Amsterdam, and retail sites across the country. Shell is also involved in the development of solar power and offshore wind farms.

The profit before tax in the table contains an amount of \$32 billion, which is subject to tax in countries where those joint ventures and associates are located.

Income which is included in profit before income tax:

- Capital gains sale of (non)constituent entities
- Dividends from non-Constituent Entities (minority shares)
- Commercial revaluations of investment in subsidiaries / associates / joint ventures
- Share of result on associates and joint ventures
- Other participation results



## Data issues with CbC?

- Are we alone? No, OECD Working Party 2 public comments:
  - UK: "... approximately £55 billion in intragroup dividends receivable included in CbCR profits, which represents 49% of domestic CbCR profit reported by UK MNEs."
  - UK: "HMRC analysis has found that loss carry forwards, exempt gains on share disposals and pension contributions to defined benefit pension schemes are particularly impactful"
  - Italy: "strong majority of Italian UPE have included dividends in the Profit".



## Data issues with CbC?

- US statistics (<https://www.irs.gov/statistics/soi-tax-stats-country-by-country-report>). The top 5 European countries with the highest profits (2018, jurisdictions with positive profit) are (USD):
  - UK 96.425.948.000
  - Netherlands 84.449.381.000
  - Ireland 65.881.339.000
  - Luxembourg 68.381.103.000
  - Switzerland 66.575.657.000
- At a substantial distance comes the largest economy in Europe, Germany with 20.038.645.000.
- The effect of including participation results is most notable in countries which are often used by US MNEs as European headquarters, but affects risk analyses in all countries.





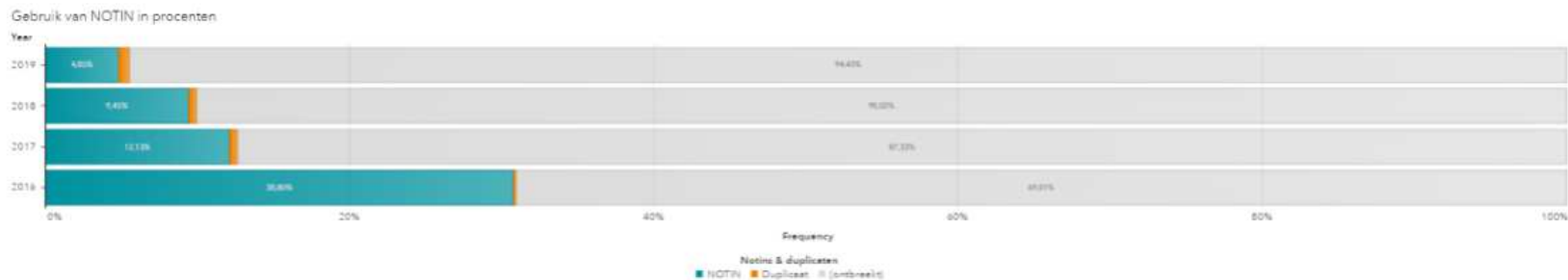
## Data issues with CbC?

- The issue of participation results has been acknowledged in the Pillar 1 and 2 blueprints. (Blueprint Pillar 1 – section 435 onwards and Pillar 2 section 180 onwards):
  - > *"Recognising the broad nature of the participation exemptions of many Inclusive Framework jurisdictions, dividend income and gains or losses in connection with shares will be excluded from the Amount A tax base, consistent with the approach adopted under Pillar Two."*
  - > *"This exclusion will also apply where, in the absence of any disposal, the P&L statement accounts for gains (or losses) attributable to changes in the value of shares using the fair value method. (...)"*
  - > *"As a corollary, any profit or loss derived from using the equity method of accounting will also be excluded, consistent with the approach adopted under Pillar Two."*
- OECD CbC 2020 review needs to align with pillar 1 / 2.



## Data issues with CbC?

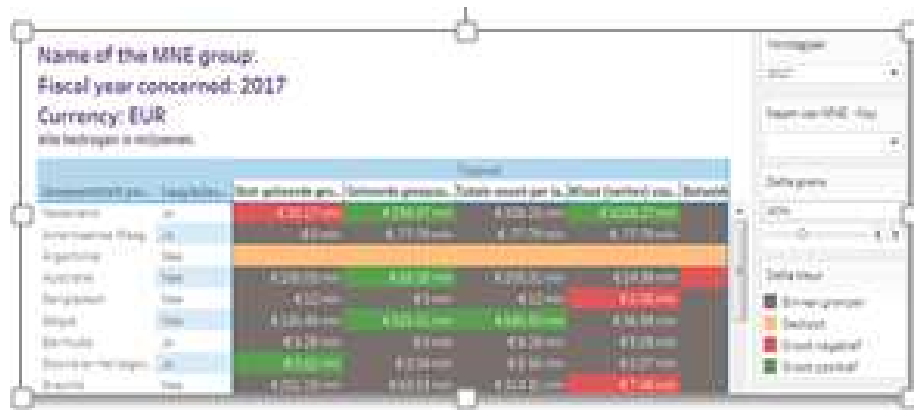
- There are also data quality issues.
- In Nov 2019 the OECD published a list of the most common errors, e.g.
  - Multiples
  - Taxes paid and accrued are included as a negative amount
  - No Tax Identification Number
  - Negative revenue / employees / tangible assets
- So for risk assessment, what do we do with those reports?
  - Cleaning of data, most common errors (TINs, multiples etc)





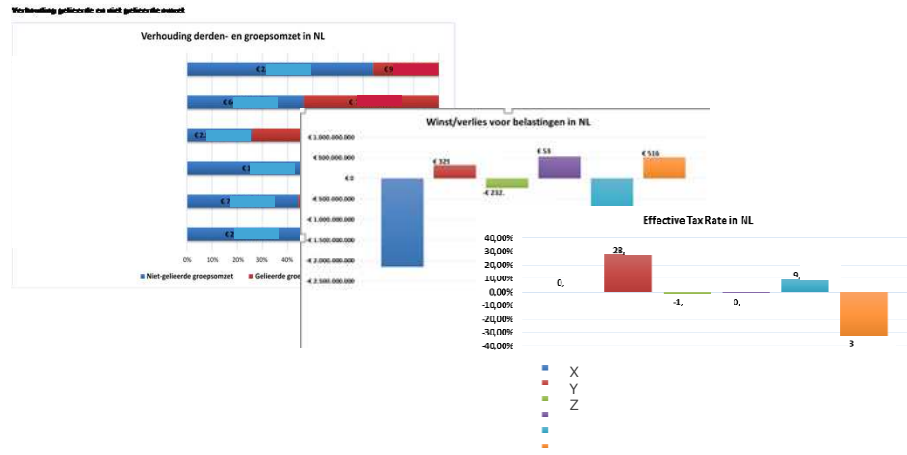


## Data issues with CbC?



Year by year comparisons:

- Differences indicated with red or green e.g. >40% and absolute threshold of e.g. € 10 mio.
- Changes in countries flagged.
- Changes in activities and entities flagged.



- Comparative data for specific target groups (i.e. industries/sectors, e.g. insurance sector, energy sector, etc) upon request.
- Meetings organized with local tax inspectors for different industries comparing certain ratio's.



## Data issues with CbC?

- European Court of Auditors Audit of EC, Cyprus, Italy, Netherlands, Poland and Spain (DAC1 to DAC5) during the period from 2014 to 2019.
- Audit of the Minimal use of DAC3 information: *"None of the Member States we visited systematically carried out a risk analysis of information in the central EU directory."*
- DAC4 information is greatly under-used: *"The Member States we visited made very little use of incoming DAC4 information. Only one of them had established a rigorous system of risk analysis, which represents very good practice in the field. Following the risk analysis, the information was passed to regional tax teams, which used it in their taxation procedures."*
- EC indicating willingness to help Member States
- EU Fiscalis Project Group 119 (DAC performance measurement)
  - DACs 1-4, VAT simultaneous controls (SC), SEOI, EOIR.



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# Convergence needed?

## Comparison of data requirements

|                          | Action 13 BEPS<br>CbC Report           | Public Country by<br>Country Reporting<br>(EU Proposal) | Capital<br>Requirements<br>Directive IV | The EU Accounting<br>Directive: Chapter 19 | The Dodd<br>Frank Act:<br>Section 1504 |
|--------------------------|--|---|---|--|--|
| <b>Basic information</b> | Entity name                            | ✓   | ✓                                       |  |  |
|                          | Activities                             | ✓   | ✓                                       |  |  |
|                          | Geographical location/Tax jurisdiction | ✓   |   | ✓  | ✓                                      |
|                          | Project name                           |   |   | ✓  | ✓                                      |
| <b>Financial data</b>    | Receiving government                   |   |   | ✓  | ✓                                      |
|                          | Revenue                                | ✓   | ✓                                       | ✓  |  |
|                          | Profit or loss before tax              | ✓   | ✓                                       | ✓  |  |
| <b>Tax data</b>          | Tangible assets c<br>equivalents       |   | ✓                                       |  |  |
|                          | Stated capital                         |   | ✓                                       |  |  |
| <b>Other data</b>        | Accumulated ear<br>n                   |   | ✓                                       |  |  |
|                          | Income taxes paid                      |   |   | ✓  |  |
| <b>People data</b>       | Income tax charge                      |   |   | ✓  |  |
|                          | Public subsidise<br>r                  |   |   |  |  |
| <b>Other data</b>        | Dividends                              |   |   |  |  |
|                          | Royalties                              |   |   |  |  |
|                          | License fees, ren<br>t                 |   |   |  |  |
|                          | Signature, discou<br>n                 |   |   |  |  |
|                          | Production entite<br>l                 |   |   |  |  |
| <b>People data</b>       | Payments for im<br>p                   |   |   |  |  |
|                          | Number of emplo<br>y                   |   |   |  |  |

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## Comparison of legislative requirements

|                                      | OECD BEPS Action 13<br>CbC Report  | Public Country by Country<br>Reporting (EU Proposal)   | Capital Requirements<br>Directive IV  | The EU Accounting Directive:<br>Chapter 19  | The Dodd Frank Act:<br>Section 1504  |
|--------------------------------------|--|--|---|---|--|
| <b>Who is affected</b>               | Multinational Enterprises (MNEs) with a consolidated group revenue in excess of EUR750 million.  | Multinational Enterprises (MNEs) with a consolidated group revenue in excess of EUR750 million which are either EU-parented or have EU subsidiaries or branches.   | CRD IV applies country by country reporting to 'Institutions' in the EU. Institutions are defined as credit institutions and investment firms.  | Large undertakings and public interest entities incorporated in the EU, active in exploration, prospecting, development and extraction of minerals or oil and gas, or logging of primary forests. In addition, it will apply to many foreign-resident groups that are listed on an EU stock exchange under the FCA's Disclosure and Transparency Rules. | SEC registered companies engaged in the commercial development of oil, natural gas, or minerals.   |
| <b>When does it come into effect</b> | The final Action 13 Report regulations were published on 5 October 2015. The first period in scope is accounting periods beginning on or after 1 January 2016. | EU proposal awaiting final adoption by EU Parliament and EU Council (expected by June 2021), before being transposed into local Legislation. Exact timing and periods affected unclear but expected from the commencement date of the first financial year beginning on or after one year from the transposition date. | Names and activities, turnover and number of employees were initially reported on 1 July 2014 based on most recently available financial statement. Subsequent full reporting is due by 31 December each year starting from 31 December 2015 relating to the most recently ended accounting period. | Reporting begins for financial years commencing on or after 1 January 2016 at the latest.   | The final and amended rules from 2020 are effective 18 March 2021 (and require compliance after two-year transition period). Annual deadline requires an issuer to submit Form SD no later than 270 days following the end of its most recently completed fiscal year. |
| <b>Threshold</b>                     | Multinationals with consolidated group revenues of more than EUR750 million (or local equivalent).   | Multinationals with consolidated group revenues of more than EUR750 million (or local equivalent).   | No threshold.   | Payments (singular or series) exceeding EUR100,000.   | Payments (singular or series) exceeding USD100,000.  |
| <b>Data aggregation</b>              | — By country   | — By country (EU Member States and Tax Havens on list yet to be drafted).<br>— Aggregated on single line for all other territories.  | — By country<br>— By institution  | — By country<br>— By project<br>— By government   | — By country<br>— By project<br>— By government  |

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| Onderdeel                | OESO CbC-rapportage  | EU publieke CbC-rapportage  | GRI   |
|--------------------------|--|---|---|
| <b>Toepassingsbereik</b> | Multinationale groepen met in het voorafgaande jaar een geconsolideerde bruto-groepsomzet van ten minste € 750.000.000.  | Multinationale groepen met een geconsolideerde netto-groepsomzet van ten minste € 750.000.000.  | Indien belasting een <i>material topic</i> is voor de multinationale groep die een GRI rapport opstelt.   |
| <b>Brongegevens</b>      | Consolidatierapportagepakketten, wet- roorgeschreven jaarrekeningen sonderlijke entiteiten, geregu- jaarrekeningen, of financiële ns van het interne management.   | Consolidatierapportagepakketten, wettelijk voorgeschreven jaarreke- ningen van afzonderlijke entiteiten, gereguleerde jaarrekeningen, of financiële gegevens van het interne management.  | De geconsolideerde jaarrekening of andere gepubliceerde financiële informatie.  |
|                          | ming belastingjurisdicties waarin entiteiten van de multinationale voor belastingdoeleinden zijn lgd.  | Opsomming belastingjurisdicties waarin groepsentiteiten van de multinationale groep voor belasting- doeleinden zijn gevestigd.  | Opsomming belastingjurisdicties waar- in entiteiten van de multinationale groep voor belastingdoeleinden zijn gevestigd.  |
|                          | 1 van de inkomsten uit trans- met (i) gelieerde ondernemingen e (ii) niet-gelieerde ondernemingen: het totaal van (i) en (ii). In- n omvatten inkomsten uit ver- an voorraad en onroerend goed, n, royaltrechten, rente, pre- n andere bedragen (bijvoorbeeld teele opbrengsten). Inkomsten :en niet dividenden ontvangen lieerde ondernemingen. | Het bedrag van de netto-omzet, met inbegrip van de met verbonden partijen gerealiseerde omzet.  | Omzet door verkoop aan derden en intragroep transacties met entiteiten in andere jurisdicties. Intragroep transacties binnen dezelfde belasting- jurisdictie dienen geëlimineerd te worden, maar de organisatie kan deze informatie apart weergeven.  |
|                          | drag van de winst of het verlies instbelasting (exclusief dividende- ngen van groepsentiteiten).   | Het bedrag van de winst of het verlies vóór winstbelasting.   | Geconsolideerde winst/verlies voor belasting per jurisdictie.   |
|                          | tale bedrag van feitelijk door alle entiteiten die voor belastingdoel- gevestigd zijn in de desbetref- belastingjurisdictie betaalde elasting (inclusief bronbelastin- : door andere entiteiten betaald t betrekking tot betalingen aan reffende groepsentiteiten) gedu- het betreffende verslagjaar.  | Het bedrag van de betaalde winst- belasting - dit is het bedrag van de winstbelasting die ondernemingen en bijkantoren die fiscaal inwoner zijn van het desbetreffende fiscaal rechtsgebied tijdens het desbetref- fende boekjaar hebben betaald. | Het totale bedrag van in de desbetref- fende belastingjurisdictie betaalde winstbelasting (inclusief bronbelas- tingen die door andere entiteiten be- taald zijn met betrekking tot betalin- gen aan groepsentiteiten) gedurende het betreffende verslagjaar. Indien bronbelasting wordt betaald, kunnen de betreffende bedragen en jurisdic- |



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University of St.Gallen



## Light shining through?

- Even with all the issues Tax transparency has greatly increased awareness of tax for all stakeholders.
- Exclusion of participation results from Pillar 1 / 2 and hopefully OECD CbC reporting??
- Convergence starting to arise. EC CSRD proposal fully supports the need for *"the worldwide convergence and harmonisation of sustainability reporting standards [and] the proposals of the International Financial Reporting Standards Foundation to create a new Sustainability Standards Board are especially relevant in this context (bringing together the GRI, SASB, IIRC, CDSB and CDP)."*
- CSRD requires machine-readable digital format information.
- OECD anonymized CbC data accessible via machine-readable digital format on OECD Corporate Tax Statistics database.
- EC public CbC proposal allows reporting under OECD CbC template.
- OECD providing free of charge CbC risk tool to countries (TREAT).
- NL providing assistance on CbC under EU technical Assistance program and OECD Tax Inspectors Without Borders.
- But,... once Directive or OECD minimum standard is concluded difficult to amend due to political required consensus.